

Balanced Scorecard Metrics – 2025-26

Our Commitment	Indicator		Target	FYE 23-24	FYE 24-25	Q1	Q2	Q3	Q4	Fiscal YTD	Result
Truth and Reconciliation, Decoloniation and Indigenization	Community Engagement	Whitehorse	Green	New Metric	New Metric						
		Dawson City									
		Watson Lake									
	% of Youth Intern Positions Filled		100%	89%	100%	100%	100%			100%	
	FN101 Completion Rate		100%	New Metric	New Metric	97%	85%			85%	
To Our People and Teams	Staff Safety: Lost Days per 100 FTE		<10.0	2.3	1.1	0.7	0.5			0.6	
	Staff Safety: Injury Frequency per 100 FTE		<3.0	5.8	8.6	11.0	8.0			9.5	
	Turnover Rate		<2.5%	0.3%	4.3%	3.0%	2.9%			3%	
	Vacancy Rate		<6.5%	11.3%	8.0%	8.5%	9.8%			9.1%	
	Average Sick Time (hours per employee)		<7.0	8.0	8.3	7.0	5.8			6.4	
	Average Overtime (hours per employee)		<3.5	4.5	5	4.7	4.6			4.6	
	Medication Errors Causing Harm (per 1,000 patient days)		<1.0	0.2	0.4	0.5	0.6			0.55	
	Patient Falls (per 1,000 patient days)		<4.0	3.8	4.5	2.5	3.1			2.8	
	Patient Infections (per 1,000 patient days)		<1.0	0.0	0.7	0.5	0.0			0.25	
	Readmission Rate		<9.0%	11.0%	11.1%	12.2%	14.1%			13.1%	

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To The People We Care For & Our Communities	Best Possible Medication History Upon Admission		>90%	94%	92%	97%	95%			96%	
	Hand Hygiene Audit Compliance		≥75.0%	63.0%	43.7%	37.6%	42.1%			39.8%	
	Patient Satisfaction		TBD	N/A	N/A	N/A	N/A			Beginning in Q3	Beginning in Q3
	WGH First Nation Health Program	Average length of time FNHP offers services to Self-Identified First Nation, Inuit or Metis upon hospital admission (hours)	<12 hours	New Metric	New Metric	N/A	N/A			N/A	N/A
		% of Self-Identified First Nation, Inuit or Metis patients who are offered FNHP services in the Emergency Department	100%	New Metric	New Metric	N/A	N/A			N/A	N/A
		% of Self-Identified First Nation, Inuit or Metis patients who receive FNHP discharge planning support.	100%	New Metric	New Metric	N/A	N/A			N/A	N/A
	WGH Emergency Department	Average Length of Stay – Discharged Home (hours)	<2.0	2.4	2.8	3.0	3.4			3.2	
		Average Length of Stay – Admitted to Inpatient unit (hours)	<5.0	10.6	10.2	8.2	7.6			7.9	
		Time from Arrival to Initial Physician Assessment (min)									
		CTAS 1 (Resuscitation)	Immediate	Immediate	Immediate	Immediate	Immediate			Immediate	
		CTAS 2 (Emergent)	≤15	39	51	64	65			64	
		CTAS 3 (Urgent)	≤30	73	83	99	105			102	

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To The People We Care For & Our Communities (cont'd)		CTAS 4 (Less Urgent)		≤60	79	94	111	118			115	
		CTAS 5 (Non- Urgent)		≤120	77	88	106	105			106	
	WGH Medical Imaging	CT	Urgent	≤2 days	0.5	1.5	2	2			2	
			Semi-Urgent	≤14 days	54	47	51	56			53	
			Non-Urgent	≤60 days	154	80	84	87			85	
		Ultrasound	Urgent	≤2 days	0	1	1	2			2	
			Semi-Urgent	≤14 days	32	40	35	35			35	
			Non-Urgent	≤60 days	91	189	197	204			201	
		MRI	Urgent	≤7 days	0.3	1	1	5			3	
			Semi-Urgent	≤30 days	43	49	46	39			43	
			Non-Urgent	≤180 days	184	155	133	149			141	
		Mammography	Urgent	≤7 days	4	3	3	3			3	
			Semi-Urgent	≤12 months	17	14	13	12			13	
			Non-Urgent	≤24 months	34	28	26	24			25	
		Walk-In Xray wait times (minutes)		<30	22	21	32	22			27	

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To The People We Care For & Our Communities (cont'd)	WGH Medical Rehabilitation	All referrals seen within 7 days	100%	95%	75%	65%	86%			76%	
	WGH Outpatient Laboratory	Walk-In Lab wait times (minutes)	<30	42	50	45	33			39	
	Visiting Specialist Clinic	Average Wait times by Speciality (in months)									
		Cardiology	≤3	6	6	6	6			6	
		Otolaryngology (Ears, Nose, Throat)	≤3	24	24	24	24			24	
		Internal Medicine	≤3	3	3	3	3			3	
		EMG	≤3	3	3	3	3			3	
		General Neurology	≤6	5	5	5	5			5	
		Physiatry	≤12	8	9	9	9			9	
		Rheumatology	≤6	16	15	14	15			15	
		Gastroenterology	≤6	4	6	6	6			6	
		Nephrology	≤3	3	3	3	3			3	
		Dermatology	≤3	3	3	3	3			3	
		Cataract Evaluation	≤4	3	3	3	3			3	
		General Ophthalmology	≤4	3	4	4	4			4	

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		Orthopedics (Hands)	≤6	6	6	6	6			6	
To Resiliency, Sustainability and Integration	Number of total joint procedures completed		≤150	107 (Target 100)	138	44	42			86	
	Number of cataract surgeries completed		≤600	598	513	172	201			373	
	% Occupancy	Whitehorse (68 beds)	≤90%	96%	106%	93%	100%			97%	
		Watson Lake (6 beds)	≤50%	36%	38%	22%	22%			22%	
		Dawson City (6 beds)	≤50%	27%	38%	27%	26%			27%	
	% of Alternate Level of Care (ALC) Days (WGH)		<10.0%	13.3%	18.9%	13.4%	17.6%			16.1%	
	Facility and Critical Systems Continuity		≥99.9%	98.7%	98.6%	100%	95.0%			97.5%	
	Clinical Service Continuity		Green								
	Major Projects Tracking	Modernize Laboratory Services	Green	Green	Green						
		Mental Wellness Unit									
		SMU Redevelopment									
		WGH Expansion Planning									
		Major Capital Equipment									
	Unconsolidated Operating Margin		0%	1.6%*	0.3%*	0.9%	2.0%				
	(*Restated to audited unconsolidated financial results)		\$0	\$1.8M*	\$397K*	\$322K	\$738K			\$738K	

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On Target	Monitoring	Missed Target
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